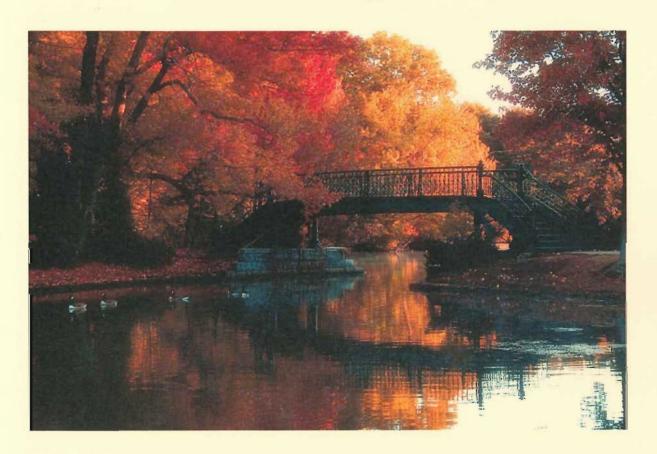
State of Rhode Island and Providence Plantations

# Budget



# Fiscal Year 2013

Volume IV – Public Safety, Natural Resources and Transportation

Lincoln D. Chafee, Governor

## **Agency**

### **Department Of Corrections**

### **Agency Mission**

To operate a full and balanced correctional program which is consistent with public safety, reflects sound and progressive correctional policy, and is sensitive to the need for fiscal responsibility in the use of public resources.

### **Agency Description**

The Rhode Island Department of Corrections contributes to the protection of society by providing appropriate, safe, secure, and humane control of offenders, while actively assisting and encouraging offenders to become productive and law abiding members of the community. Additionally, the Rhode Island State Parole Board is budgeted as a unit of the department, but has independent programmatic decision-making authority.

Collectively known as the Adult Correctional Institutions (ACI), there are seven separate, occupied facilities, which have a total operational capacity of 3,708 beds. In FY 2011, the average institutionalized population was 3,273. The department also provides supervision of offenders in the community (home confinement, probation and parole). By the end of FY 2011, the number of probation and parole cases serviced totaled 25,811. The average number of offenders on home or community confinement was 230. Other major functions performed by the Department of Corrections include serving other state, municipal, and non-profit agencies through the Central Distribution Center, performance of all grounds maintenance activities at the Pastore Center and other public grounds, and operation of Correctional Industries, which provide work opportunities for inmates and services to governmental agencies and non-profit organizations, ranging from printing to modular workstation furniture construction and installation.

For FY 2013, the Department proposes a program reorganization in order to further define major functions within the Department and to align programs with future performance measures. In addition to small changes in Central Management and Community Corrections, the major change is to split Institutional Corrections into four new programs: Custody & Security, Institutional Support, Institutional Rehabilitation & Population Management, and Healthcare Services.

### Statutory History

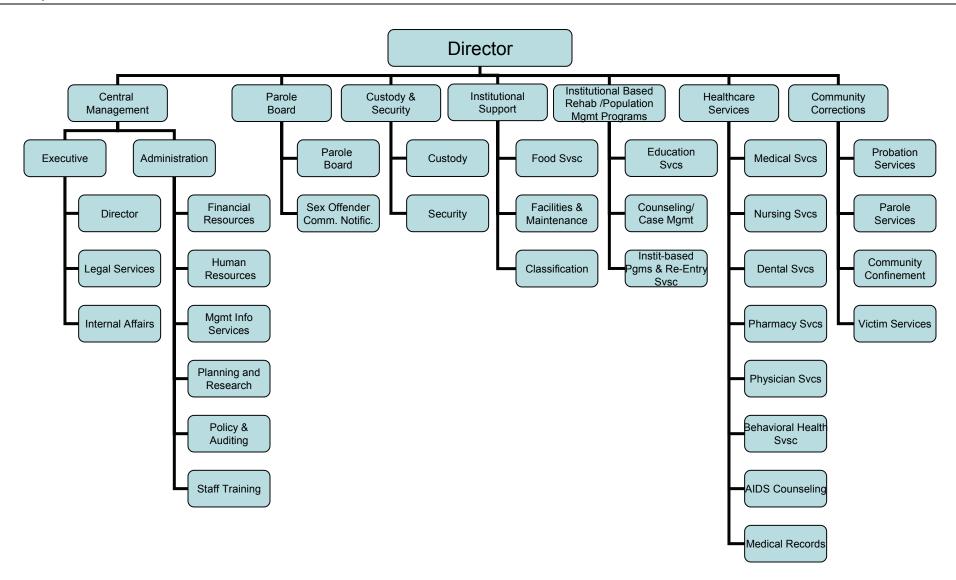
R.I.G.L. 42-56 established the Department of Corrections as a department in 1972 and defines the department's role as both custodial and rehabilitative. Section 4 was amended in 1992 to reflect an internal reorganization. Sections 20.2 and 20.3 were amended in 1989 to authorize community confinement programs. The Parole Board is authorized under R.I.G.L. 13-8, and probation and parole services are authorized under R.I.G.L. 12-18. Parole supervision responsibilities, formally added in 1938 in R.I.G.L. 13-8-17. R.I.G.L. 42-26-13 establishes the Criminal Justice Oversight Committee to maintain several facilities within their respective population capacities. Victim Services is authorized under R.I.G.L. 12-28-3. Women's Transitional Housing is authorized under R.I.G.L. 42-56.20.5

# Budget Department Of Corrections

FY 2010	FY 2011	FY 2012	FY 2012	FY 2013 Recommend
Auditeu	Auditeu	Lilacieu	neviseu	necommena
0.710.404	7 440 700	0.500.000	0.440.456	
13,236,527	13,963,825	15,198,850	15,171,174	
-	-	-	-	10,360,904
-	-	-	-	18,550,741
-	-	-	-	14,718,618
[11,137,781]	[10,402,717]	[14,090,752]	[14,558,976]	[14,787,457]
\$173,870,935	\$183,456,477	\$195,375,598	\$202,476,602	2 \$201,515,824
155,344,992	164,935,225	166,854,687	173,219,948	168,478,149
14,168,615	13,941,699	15,640,702	15,710,257	7 15,973,464
2,273,212	1,268,963	2,276,082	1,315,074	1,275,401
171,786,819	180,145,887	184,771,471	190,245,279	185,727,014
2,084,116	3,310,590	10,604,127	12,231,323	15,788,810
\$173,870,935	\$183,456,477	\$195,375,598	\$202,476,602	2 \$201,515,824
169,892,046	177,719,606	182,141,365	187,449,307	7 183,233,598
2,106,693	2,780,906	2,914,545	3,190,986	2,747,301
-	12,347	34,371	64,027	7 64,925
1,872,196	2,943,618	10,285,317	11,772,282	15,470,000
\$173,870,935	\$183,456,477	\$195,375,598	\$202,476,602	2 \$201,515,824
1,402.5	1,419.0	1,419.0	1,419.0	1,419.0
16.0%	16.0%	17.0%	17.0%	17.2%
25.0%	25.2%	25.0%	25.0%	25.2%
1.0%	1.0%	0.0%	0.0%	0.0%
	6,710,401 1,257,507 152,666,500 13,236,527 [11,137,781] \$173,870,935  155,344,992 14,168,615 2,273,212 171,786,819 2,084,116 \$173,870,935  169,892,046 2,106,693 - 1,872,196 \$173,870,935  1,402.5	FY 2010 Audited Audited  6,710,401 7,440,796 1,257,507 1,150,306 152,666,500 160,901,550 13,236,527 13,963,825	Audited         Audited         Enacted           6,710,401         7,440,796         8,596,603           1,257,507         1,150,306         1,402,621           152,666,500         160,901,550         170,177,524           13,236,527         13,963,825         15,198,850           -         -         -           -         -         -           [11,137,781]         [10,402,717]         [14,090,752]           \$173,870,935         \$183,456,477         \$195,375,598           155,344,992         164,935,225         166,854,687           14,168,615         13,941,699         15,640,702           2,273,212         1,268,963         2,276,082           171,786,819         180,145,887         184,771,471           2,084,116         3,310,590         10,604,127           \$173,870,935         \$183,456,477         \$195,375,598           169,892,046         177,719,606         182,141,365           2,106,693         2,780,906         2,914,545           1,872,196         2,943,618         10,285,317           \$173,870,935         \$183,456,477         \$195,375,598           1,402.5         1,419.0         1,419.0           16.0%	FY 2010 Audited         FY 2011 Enacted         FY 2012 Revised           6,710,401 7,440,796 8,596,603 1,257,507 1,150,306 1,402,621 1,341,333         1,402,621 1,341,333           152,666,500 160,901,550 170,177,524 176,815,942         13,236,527 13,963,825 15,198,850 15,171,174

# The Agency

### **Department of Corrections**



## Department Of Corrections Agency Summary

	FY	2012	F'	Y 2013
	FTE	Cost	FTE	Cost
Distribution by Category				
Classified	1,387.0	87,561,943	1,387.0	88,676,465
Unclassified	32.0	3,295,672	32.0	3,312,991
Briefing Time	-	1,474,230	-	1,469,291
Overtime	-	20,074,288	-	12,736,607
Turnover	-	(6,308,529)	-	(5,944,207
Total Salaries	1,419.0	\$106,097,604	1,419.0	\$100,251,147
Benefits				
Contract Stipends		1,421,343	-	1,416,714
Defined Contribution Plan	-	<del>-</del>	-	860,450
FICA	-	8,315,481	-	7,750,130
Holiday Pay	-	2,725,226	-	2,594,084
Medical	-	16,761,060	-	18,686,890
Medical Benefits Salary Disbursement	•	-	-	-
Payoll Accrual	-	-	-	3,880
Payroll Accrual	-	-	-	565,264
Retiree Health	-	5,798,682	-	5,913,117
Retirement	-	19,421,125	-	18,272,205
Total Salaries and Benefits	1,419.0	\$160,540,521	1,419.0	\$156,313,881
Cost Per FTE Position		\$113,136		\$110,158
Statewide Benefit Assessment	-	3,170,455	-	3,232,153
Temporary and Seasonal	-	251,737	-	304,852
Workers Compensation	-	100,546	-	100,546
Payroll Costs	1,419.0	\$164,063,259	1,419.0	\$159,951,432
Purchased Services				
Building and Grounds Maintenance	-	250,705	_	250,705
				373,142
-	-	3/3,142	-	
Clerical and Temporary Services	-	373,142 101,232	-	
Clerical and Temporary Services Design and Engineering Services		101,232 1,234,159	-	101,232
Clerical and Temporary Services Design and Engineering Services Information Technology		101,232 1,234,159	- - -	101,232 1,034,340
Clerical and Temporary Services Design and Engineering Services Information Technology Legal Services		101,232 1,234,159 88,208	- - - -	101,232 1,034,340 35,548
Clerical and Temporary Services Design and Engineering Services Information Technology Legal Services		101,232 1,234,159 88,208 55,438	- - - -	101,232 1,034,340 35,548 55,438
Clerical and Temporary Services Design and Engineering Services Information Technology Legal Services Management and Consultant Services		101,232 1,234,159 88,208 55,438 6,578,095	- - - - -	101,232 1,034,340 35,548 55,438 6,544,143
Clerical and Temporary Services Design and Engineering Services Information Technology Legal Services Management and Consultant Services Medical Services	- - - -	101,232 1,234,159 88,208 55,438	- - - - -	101,232 1,034,340 35,548 55,438 6,544,143 2,586,786 227,373

# Department Of Corrections Agency Summary

	FY	FY 2013		
	FTE	Cost	FTE	Cost
Total Personnel	1,419.0	\$176,488,295	1,419.0	\$171,801,117
Distribution by Source of Funds				
General Revenue	1,387.0	170,252,937	1,387.0	166,003,217
Federal Funds	3.0	2,777,625	3.0	2,393,705
Federal Revenue		125,359	-	19,830
Restricted Receipts		64,027	-	61,397
Internal Service Funds	29.0	3,268,347	29.0	3,322,968
Total All Funds	1,419.0	\$176,488,295	1,419.0	\$171,801,117

# The Program

## Department Of Corrections Central Management

### **Program Mission**

To establish the overall direction of departmental policy, and work with the other branches of government and criminal justice agencies in identifying and implementing a sound and progressive correctional policy for Rhode Island; set and administer standards that will qualify the department for accreditation by the American Correctional Association and other relevant review bodies; and develop and coordinate the most expeditious and efficient management controls over information and resource support activities to correctional programs.

### **Program Description**

The Central Management Program includes the Offices of Director, Legal Services, Internal Affairs, and Administration. Central Management is responsible for the overall direction and resource management of the Department of Corrections. The Office of Director provides leadership, executive-level decision making, and policy direction, and is responsible for media affairs and public relations. The Office of Legal Services provides legal representation and consultation for the Director, administrators, and other employees of the department in a variety of cases. The Office of Internal Affairs monitors departmental activities to ensure the system functions with integrity and legality.

Administration includes all resource management functions of the department. Financial Resources provides central budgeting, procurement, accounting, inventory management activities, and management of inmate accounts to hold personal funds received by an inmate in trust. Logistical and materials management is the responsibility of the Physical Resources Unit within Financial Resources. Human Resources (all labor relations, personnel, payroll, and training and staff development functions, including recruitment and screening activities relating to the correctional officer pre-service training program) will be transferred to Administration. Management Information Services (departmental record keeping functions, the continued development and maintenance of a comprehensive, computerized data collection and retrieval system, and departmental liaison to the statewide Justice Link Program) has been transferred to Administration. Planning and Research conducts program development, research, and evaluation, and the Policy Unit is responsible for the development of internal policies and the analysis of policy issues.

In FY 2013, the Central Management Program will include Inmate Accounts and the Central Distribution Center internal service fund. Inmate Accounts serves as custodian of inmate funds.

### Statutory History

R.I.G.L. 42-56 establishes the position of Director of the Department of Corrections, and broadly defines the responsibilities of the Director (R.I.G.L. 42-56-10). Section 4 identifies the specific functions of the Administration Division. R.I.G.L. 12-19-23.1 and 23.2 authorizes the use of intermediate punishments as a sentencing option. R.I.G.L. 42-56-39 requires the attachment of a prison impact statement to legislative bills.

# The Budget

	2010 Audited	2011 Audited	2012 Enacted	2012 Revised	2013 Recommend
Expenditures By Subprogram					
Executive	1,752,371	1,835,145	2,003,194	1,902,298	1,815,276
Administration	4,958,030	5,605,651	6,593,409	7,245,855	15,007,319
Internal Services	-	-	-	-	[7,434,366]
Total Expenditures	\$6,710,401	\$7,440,796	\$8,596,603	\$9,148,153	\$16,822,595
Expenditures By Object					
Personnel	6,128,327	6,602,046	7,130,445	7,629,555	9,335,306
Operating Supplies and Expenses	436,449	704,011	1,276,102	1,327,042	7,245,811
Assistance and Grants	-	1,414	23,457	23,457	24,925
Subtotal: Operating Expenditures	6,564,776	7,307,471	8,430,004	8,980,054	16,606,042
Capital Purchases and Equipment	145,625	133,325	166,599	168,099	216,553
Total Expenditures	\$6,710,401	\$7,440,796	\$8,596,603	\$9,148,153	\$16,822,595
Expenditures By Funds					
General Revenue	6,710,401	7,304,742	8,596,603	9,015,256	9,365,983
Federal Funds	-	136,054	-	132,897	22,246
Other Funds	-	-	-	-	7,434,366
Total Expenditures	\$6,710,401	\$7,440,796	\$8,596,603	\$9,148,153	\$16,822,595

		FY 2	2012	FY 2013	
	Grade	FTE	Cost	FTE	Cost
Classified					
Associate Director - Financial Management	0144A	1.0	129,082	1.0	134,461
Chief Inspector	0141A	1.0	116,312	1.0	116,312
Assistant Director - Finance & Contract Mgmt	0141A	1.0	106,188	1.0	111,455
Deputy Chief - Legal Services	0137A	1.0	99,835	1.0	99,835
Associate Director - Planning & Research	0136A	1.0	95,845	1.0	95,845
nspector, Office of Inspections	0136A	3.0	279,783	3.0	279,783
Chief-Recruitment & Training	0135A	1.0	92,570	1.0	92,570
Administrator - Physical Resources	0135A	1.0	92,542	1.0	92,542
Chief Program & Development	0134A	1.0	89,166	1.0	89,166
Assistant Admin Financial Management	0634A	1.0	89,023	1.0	90,362
ssistant Admin Financial Management	0134A	2.0	164,805	2.0	164,805
Senior Legal Counsel	0134A	2.0	158,646	2.0	158,646
Supervisor - Correctional Officer Training	0627A	2.0	153,971	2.0	154,101
Assistant to the Director	0136A	1.0	72,594	1.0	72,594
Principal Planner (Corrections)	0131A	2.0	144,055	2.0	144,055
Departmental Grievance Coordinator	0128A	1.0	70,100	1.0	70,100
Assistant Chief Distribution Officer	0628A	1.0	70,033	1.0	70,033
Correctional Officer - Training Instructor	0624A	6.0	417,187	6.0	422,212
Chief of Motor Pool & Maintenance	0626A	1.0	69,003	1.0	69,003
iscal Management Officer	C626A	1.0	65,978	1.0	68,258
Chief of Information and Public Records	0129A	1.0	63,832	1.0	63,832
iscal Management Officer	B26O	1.0	62,042	1.0	64,577
Administrative Officer	A124A	1.0	59,307	1.0	60,136
Office Manager	0623A	2.0	114,596	2.0	115,813
Automotive Shp Supervisor (ACI)	0621A	1.0	56,823	1.0	56,823
Principal Research Technician	0327A	1.0	51,607	1.0	53,475
Clerk Secretary	B016A	1.0	48,378	1.0	48,378
Senior Planner	A126A	1.0	48,002	1.0	51,136
mplementation Aide	0122A	3.0	143,369	3.0	143,369
Storekeeper	C617A	2.0	94,823	2.0	95,482
Supervisor - Central Mail Services	C616A	1.0	44,938	1.0	44,938
nformation Aide	0615A	1.0	44,026	2.0	86,788
Assistant Business Management Officer	0619A	1.0	43,422	1.0	44,710
Senior Reconciliation Clerk	0314C	1.0	43,041	1.0	44,369
Senior Word Processing Typist	C612A	1.0	41,036	1.0	41,649
Executive Assistant	0118A	2.0	80,049	2.0	81,627
Notor Equipment Operator	C613A	1.0	39,700	1.0	39,700
Oata Control Clerk	0115A	1.0	39,165	1.0	39,165
Senior Stores Clerk	0611A	1.0	33,029	1.0	33,029
Business Management Officer	C626A	-	-	1.0	71,176
Chief Distribution Officer	0831A	-	-	1.0	72,475
Fiscal Clerk	0314C	-	-	2.0	87,228
Senior Accountant	C623A	-	-	1.0	52,364
Senior Inspector	0318C	-	-	1.0	44,652

	FY 2012		FY 2012		FY	2013
	Grade	FTE	Cost	FTE	Cost	
Senior Reconciliation Clerk	C614A	-	-	2.0	82,741	
Senior Teller	C618A	-	-	1.0	48,802	
Warehouse Supervisor	0317C	-	-	1.0	47,166	
Warehouse Worker	0313C	-	-	6.0	236,519	
Subtotal		55.0	\$3,727,903	72.0	\$4,548,257	
Unclassified						
Director - Department of Corrections	0951U	1.0	145,644	1.0	145,644	
Assistant Director - Administration	0844A	1.0	144,795	1.0	144,795	
Executive Counsel	0839A	1.0	111,736	1.0	111,736	
Confidential Secretary II	0824U	1.0	52,046	1.0	53,977	
Subtotal		4.0	\$454,221	4.0	\$456,152	
Briefing Time		-	163	-	160	
Overtime		-	239,623	-	280,734	
Turnover		-	(228,108)	-	(346,554	
Subtotal		-	\$11,678	-	(\$65,660)	
Total Salaries		59.0	\$4,193,802	76.0	\$4,938,749	
Benefits						
Contract Stipends		-	19,752	-	23,117	
Defined Contribution Plan		-	-	-	46,578	
FICA		-	316,281	-	378,085	
Holiday Pay		-	-	-	3,230	
Medical		-	619,183	-	849,791	
Payroll Accrual		-	-	-	25,668	
Retiree Health		-	271,245	-	319,529	
Retirement		-	908,632	-	959,705	
Subtotal		-	\$2,135,093	-	\$2,605,703	
Total Salaries and Benefits		59.0	\$6,328,895	76.0	\$7,544,452	
Cost Per FTE Position			\$107,269		\$99,269	
Statewide Benefit Assessment		-	148,275	-	174,668	
Temporary and Seasonal		-	251,737	-	304,852	
Subtotal		-	\$400,012	-	\$479,520	
Payroll Costs		59.0	\$6,728,907	76.0	\$8,023,972	

		FY 2	FY 2012		2013
	Grade	FTE	Cost	FTE	Cost
Purchased Services					
Clerical and Temporary Services		-	97,446	-	97,446
Information Technology		-	536,529	-	995,000
Legal Services		-	75,458	-	22,798
Management and Consultant Services		-	30,438	-	30,438
Medical Services		-	130,100	-	130,100
Other Contract Services		-	30,677	-	35,552
Subtotal		-	\$900,648	-	\$1,311,334
Total Personnel		59.0	\$7,629,555	76.0	\$9,335,306
Distribution By Source Of Funds					
General Revenue		59.0	7,504,196	64.0	7,818,608
Federal Revenue		-	125,359	-	19,830
Internal Service Funds		-	-	12.0	1,496,868
Total All Funds		59.0	\$7,629,555	76.0	\$9,335,306

<sup>1</sup> Under the Department's Reorganization Plan, the Central Distribution Center is included under Central Management in FY 2013.

# The Program

# Department Of Corrections Parole Board

### Program Mission

To release to parole those incarcerated offenders for whom a community setting is a more appropriate and productive means of completing their sentence.

### **Program Description**

Except for those cases prohibited by statute, the Parole Board evaluates and authorizes the conditional early release of inmates who have proven, by their behavior and actions while incarcerated that they are capable of returning to the community as law abiding citizens to serve the remainder of their sentence. Eligibility for release, which is determined by the Department of Corrections, occurs when at least one third of the sentence has been served. The offender, for the remainder of the term of sentence, is subject to such terms and conditions as the board may prescribe. In FY 2011, the board granted parole in 419 cases and denied parole in 868 cases.

The Parole Board consists of a full-time Chair who serves a two-year term and six members who serve part time. While the Director of Corrections has general fiduciary responsibility for the board, the Parole Board is autonomous on parole decisions.

The Parole Board, through assigned support staff, conducts pre parole investigations, compiles relevant information from the Adult Correctional Institutions, the Attorney General, and other sources, and maintains records of all parole board hearings and decisions. By statutory requirement, the Parole Board Chair is now responsible for administering a sex-offender community notification program. In FY 2011, the program made 244 adult and juvenile referrals.

### **Statutory History**

R.I.G.L. 13-8 establishes the Parole Board within the Department of Corrections and sets forth the duties and functions. Section 1 was amended in 1993 to provide a full-time Chair, expand the board's membership, and authorize the use of subcommittees. Section 23 mandates that both the state psychiatrist and psychological services agency provide findings and recommendations to the Parole Board. Sections 30-33 create a program of community supervision for first and second degree child molesters. Legislation established the Parole Board in 1915. R.I.G.L. 11-37.1-15 creates a sex offender review board and requires that the Parole Board notify local enforcement agencies of the release or parole of certain sex offenders. R.I.G.L. 42-20-13 authorizes the Parole Board to use good behavior earned by inmates as a tool to reduce over-crowding as authorized by the Governor.

# The Budget

# Department Of Corrections Parole Board

	2010 Audited	2011 Audited	2012 Enacted	2012 Revised	2013 Recommend
Expenditures By Subprogram					
Parole Board	955,018	809,387	1,047,644	959,650	986,218
Sex Offender Board of Revenue	302,489	340,919	354,977	381,683	382,101
Total Expenditures	\$1,257,507	\$1,150,306	\$1,402,621	\$1,341,333	\$1,368,319
Expenditures By Object					
Personnel	1,212,009	1,111,383	1,347,734	1,286,625	1,313,649
Operating Supplies and Expenses	45,498	38,923	52,847	52,668	52,630
Subtotal: Operating Expenditures	1,257,507	1,150,306	1,400,581	1,339,293	1,366,279
Capital Purchases and Equipment	-	-	2,040	2,040	2,040
Total Expenditures	\$1,257,507	\$1,150,306	\$1,402,621	\$1,341,333	\$1,368,319
Expenditures By Funds					
General Revenue	1,217,560	1,104,218	1,365,771	1,305,274	1,331,469
Federal Funds	39,947	46,088	36,850	36,059	36,850
Total Expenditures	\$1,257,507	\$1,150,306	\$1,402,621	\$1,341,333	\$1,368,319

# Department Of Corrections Parole Board

		FY 2	FY 2012		2013
	Grade	FTE	Cost	FTE	Cost
Classified					
Executive Secretary Parole Board	0034C	1.0	88,232	1.0	91,497
Special Projects Coordinator	0827U	1.0	72,547	1.0	72,547
Field Investigator	0120A	3.0	144,923	3.0	146,222
Clerk Secretary	0316A	1.0	42,105	1.0	42,105
System Support Technician I	0318A	1.0	38,522	1.0	38,522
Data Control Clerk	0315A	1.0	36,030	1.0	36,818
Senior Word Processing Typist	0312A	1.0	33,498	1.0	33,498
Subtotal		9.0	\$455,857	9.0	\$461,209
<b>Jnclassified</b>					
Chairperson - Parole Board	0841A	1.0	124,722	1.0	124,722
Member - Parole Board	0810F	-	152,471	-	152,471
Subtotal		1.0	\$277,193	1.0	\$277,193
Overtime		-	804	-	788
Turnover		-	(23,913)	-	(26,077)
Subtotal		-	(\$23,109)	-	(\$25,289)
Total Salaries		10.0	\$709,941	10.0	\$713,113
Benefits					
Defined Contribution Plan		-	-	-	7,123
FICA		-	54,310	-	54,553
Medical		-	121,384	-	139,167
Medical Benefits Salary Disbursement		-	-	-	-
Payoll Accrual		-	-	-	3,880
Retiree Health		-	48,647	-	48,866
Retirement		-	162,959	-	150,863
Subtotal		-	\$387,300	-	\$404,452
Total Salaries and Benefits		10.0	\$1,097,241	10.0	\$1,117,565
Cost Per FTE Position			\$109,724		\$111,757
Statewide Benefit Assessment		-	26,593	-	26,712
Subtotal		-	\$26,593	-	\$26,712
Payroll Costs		10.0	\$1,123,834	10.0	\$1,144,277

# Department Of Corrections Parole Board

		FY 2012		FY 2013	
	Grade	FTE	Cost	FTE	Cost
Purchased Services					
Clerical and Temporary Services		-	23,822	-	23,822
Information Technology		-	39,340	-	39,340
Legal Services		-	12,750	-	12,750
Medical Services		-	47,860	-	53,600
Other Contract Services		-	36,009	-	36,850
Training and Educational Services		-	3,010	-	3,010
Subtotal		-	\$162,791	-	\$169,372
Total Personnel		10.0	\$1,286,625	10.0	\$1,313,649
Distribution By Source Of Funds					
General Revenue		10.0	1,250,616	10.0	1,276,799
Federal Funds		-	36,009	-	36,850
Total All Funds		10.0	\$1,286,625	10.0	\$1,313,649

# The Program

# Department Of Corrections Custody and Security

### **Program Mission**

To maintain secure and humane custody and control of the inmate population to ensure the safety of staff, inmates, and the general public. To maintain a high level of readiness in the facilities in order to respond to disturbances and emergencies. To maintain safe and clean facilities for the confinement of the inmate population. To investigate allegations of inmate misconduct and other activity that threatens public safety or the security of departmental operations. To provide technical services to security units such as the Correctional Emergency response Team and the K-9 unit.

### **Program Description**

The Custody & Security Program coordinates the day-to-day operations of the Adult Correctional Institutions (ACI). The ACI functions both as a prison system for offenders sentenced to incarceration and as a statewide jail facility for individuals awaiting trial or arraignment, and includes six correctional institutions and one jail complex providing the various security levels for both men and women. The Men's facilities are High Security, Maximum Security, John J. Moran Medium Security, Minimum Security (including men's work lease) and the Intake Service Center (awaiting trial). The Women's facilities are the newly reconstructed/renovated Gloria McDonald (awaiting trial and higher security inmates) and Bernadette Guay (minimum security and work release inmates). The Donald Price Medium Security facility will close by the end of 2012.

Each facility is managed by a warden and deputy wardens. Correctional Officer Captains, Correctional Officer Lieutenants, and Correctional Officers provide around the clock supervision of inmates. Facility administrators are responsible for security, as well as for the day-to-day program activities such as education, employment, counseling, and health care.

The program also includes the Special Investigations and Security Units oversee security methods and procedures, neutralize disturbances and assist with other contingencies (Tactical Team), and investigate breaches of inmate security. These areas, in conjunction with the Records & Identification Unit, are under the supervision of the Assistant Director for Institutions and Operations.

### **Statutory History**

The declaration of policy in R.I.G.L. 42-56 establishes both the institutional custody and rehabilitative activities administered under this program. Section 4 creates the Division of Institutions & operations. Section 6 charges the Director to manage, supervise and control all of the Adult Correctional Institutions. The State Marshals program was transferred to the Department of Administration in 2001. Authorization for inmate furloughs was established in 1976 under R.I.G.L. 42-56-18.

# The Budget

# Department Of Corrections Custody and Security

	2010 Audited	2011 Audited	2012 Enacted	2012 Revised	2013 Recommend
Expenditures By Subprogram					
Institutions	108,792,307	114,704,320	117,188,768	124,890,828	112,708,349
Support Operations	37,856,713	39,500,211	45,717,273	44,550,967	3,170,198
Institutional Rehab Services	4,938,716	5,610,888	6,069,763	6,152,863	-
Transitional services	1,078,764	1,086,131	1,201,720	1,221,284	-
Total Expenditures	\$152,666,500	\$160,901,550	\$170,177,524	\$176,815,942	\$115,878,547
Expenditures By Object					
Personnel	135,512,785	143,893,144	143,999,567	149,970,221	112,595,174
Operating Supplies and Expenses	12,949,618	12,566,391	13,502,761	13,505,837	1,974,509
Assistance and Grants	2,269,288	1,264,750	2,247,522	1,286,514	1,247,966
Subtotal: Operating Expenditures	150,731,691	157,724,285	159,749,850	164,762,572	115,817,649
Capital Purchases and Equipment	1,934,809	3,177,265	10,427,674	12,053,370	60,898
Total Expenditures	\$152,666,500	\$160,901,550	\$170,177,524	\$176,815,942	\$115,878,547
Expenditures By Funds					
General Revenue	149,122,738	155,726,522	157,573,034	162,549,825	114,766,168
Federal Funds	1,671,566	2,231,410	2,319,173	2,464,941	1,082,621
Restricted Receipts	-	-	-	28,894	29,758
Operating Transfers from Other Funds	1,872,196	2,943,618	10,285,317	11,772,282	-
Total Expenditures	\$152,666,500	\$160,901,550	\$170,177,524	\$176,815,942	\$115,878,547

# Department Of Corrections Custody and Security

		FY 2012			FY 2013		
	Grade	FTE	Cost	_	FTE	Cost	
Classified							
Assistant Administrative Officer	121A	-		-	1.0	48,839	
Clerk Secretary	116A	-		-	1.0	36,798	
Clerk Secretary	C616A	-		-	1.0	46,992	
Correctional Investigator I	A624A	-		-	7.0	487,820	
Correctional Officer	A621A	-		-	859.0	52,400,513	
Correctional Officer - Armorer	A624A	-		-	1.0	68,424	
Correctional Officer - Canine	A624A	-		-	2.0	138,422	
Correctional Officer - Captain	A630A	-		-	14.0	1,257,413	
Correctional Officer - Lieutenant	A62A	-		-	57.0	4,322,648	
Data Control Clerk	315A	-		-	3.0	129,652	
Deputy Warden	140A	-		-	10.0	1,063,344	
Executive Assistant	118A	-		-	5.0	222,053	
Office Manager	C623A	-		-	2.0	116,518	
Records & ID Officer - Captain	A628A	-		-	2.0	160,470	
Records & ID Officer - Lieutenant	A624A	-		-	7.0	497,966	
Security Specialist	A628A	-		-	5.0	391,304	
Senior Word Processing Typist	312A	-		-	1.0	34,860	
Storekeeper	C617A	_		-	1.0	47,384	
Work Rehabilitation Program Supervisor	A628A	_		-	1.0	78,961	
Subtotal		-		-	980.0	\$61,550,381	
<b>Jnclassified</b>						. , ,	
Assistant Director - Institutions & Operations	0844U	_		_	1.0	139,845	
Deputy Assistant - Warden	0815F	_		_	5.0	633,936	
Subtotal		-		-	6.0	\$773,781	
Briefing Time		_		-	-	1,292,347	
Overtime		-		-	-	9,725,466	
Turnover		-		-	-	(3,381,175	
Subtotal		-		-	-	\$7,636,638	
Total Salaries		-		-	986.0	\$69,960,800	
Benefits							
Contract Stipends		-		-	-	1,295,011	
Defined Contribution Plan		-		-	-	589,431	
FICA		-		-	-	5,404,523	
Holiday Pay		-		-	-	2,262,882	
Medical		-		-	-	13,707,395	
Payroll Accrual		-		-	-	396,942	
Retiree Health		_		-	_	4,053,516	
Retirement		-		_	-	12,461,374	
Subtotal		-		-	-	\$40,171,074	
Total Salaries and Benefits		-		-	986.0	\$110,131,874	
Cost Per FTE Position				-		\$111,696	

# Department Of Corrections Custody and Security

		FY 2012		F	Y 2013
	Grade	FTE	Cost	FTE	Cost
Statewide Benefit Assessment		-	-	_	2,215,612
Workers Compensation		-	-	-	100,546
Subtotal		-	-	-	\$2,316,158
Payroll Costs Purchased Services		-	-	986.0	\$112,448,032
Clerical and Temporary Services		-	-	-	103,158
Medical Services		-	-	-	4,158
Other Contract Services		-	-	-	10,068
University and College Services		-	-	-	29,758
Subtotal		-	-	-	\$147,142
Total Personnel		-	-	986.0	\$112,595,174
Distribution By Source Of Funds					
General Revenue		-	-	986.0	111,602,156
Federal Funds		-	-	-	963,260
Restricted Receipts		-	-	-	29,758
Total All Funds		-	-	986.0	\$112,595,174

# The Program

## Department Of Corrections Institutional Support

### **Program Mission**

To support the facilities and inmates by providing nutritionally balanced food and beverages. To provide daily and preventive maintenance to 45 department buildings on the Pastore Complex and grounds maintenance within the department's fence lines. To classify inmates to the most appropriate level of custody, consistent with staff, inmate and public safety.

### **Program Description**

The program includes support services that complement and enhance the objectives of the Custody and Security program. Food Services oversee all food distribution and preparation. The Facilities and Maintenance Unit provides maintenance and repairs to departmental buildings and grounds including fire safety, locksmiths, security systems, and environmental health inspections. The Classification Unit determines the appropriate custody level and services for inmates, and provides case management services.

### **Statutory History**

Statutes governing the Classification process include R.I.G.L. 42-56-10, Powers of the Director, 42-56-29, Receiving and Orientation Unit, 42-56-30, Classification Board, 42-56-31, Determination of Classification and Rehabilitation Programs of Prisoners, and 42-56-32, Classification Unit.

# The Budget

# Department Of Corrections Institutional Support

	2010 Audited	2011 Audited	2012 Enacted	2012 Revised	2013 Recommend
Expenditures By Subprogram					
Probation & Parole	10,807,092	11,545,220	12,447,774	12,553,834	8,127,627
Transitional Services	-	-	-	-	20,292,345
Community Programs	433,237	364,910	496,101	462,279	1,336,929
Operations	1,996,198	2,053,695	2,254,975	2,155,061	1,493,565
Total Expenditures	\$13,236,527	\$13,963,825	\$15,198,850	\$15,171,174	\$31,250,466
Expenditures By Object					
Personnel	12,491,871	13,328,652	14,376,941	14,333,547	7,422,451
Operating Supplies and Expenses	737,050	632,374	808,992	824,710	8,284,540
Assistance and Grants	3,924	2,799	5,103	5,103	-
Subtotal: Operating Expenditures Capital Purchases and Equipment	<b>13,232,845</b> 3,682	13,963,825 -	<b>15,191,036</b> 7,814	<b>15,163,360</b> 7,814	<b>15,706,991</b> 15,543,475
Total Expenditures	\$13,236,527	\$13,963,825	\$15,198,850	\$15,171,174	\$31,250,466
Expenditures By Funds					
General Revenue	12,841,347	13,584,124	14,605,957	14,578,952	15,780,466
Federal Funds	395,180	367,354	558,522	557,089	-
Restricted Receipts	-	12,347	34,371	35,133	-
Operating Transfers from Other Funds	-	-	-	-	15,470,000
Total Expenditures	\$13,236,527	\$13,963,825	\$15,198,850	\$15,171,174	\$31,250,466
Program Measures					
Escapes, Attempted Escapes and Acts of Absconding per 1,000 Inmates in the Average Daily Population	.3	.3	.3	.3	.3
Objective	10.9	10.9		10.9	10.9
Incidence of Violence in the Correctional Facilities	12.5	13.7	13.7	13.7	13.7
Objective	18.2	18.2		18.2	18.2
Escapes, Attempted Escapes and Acts of Absconding per 1,000 Inmates in the Average Daily Population - Escape from Secure Facility	0	1	0	0	0
Objective	0	0		0	0
Acts of Absconding per 1,000 Inmates in the Average Daily Population - Attempted Escape from Secure Facility	0	0	0	0	0
Objective	0	0		0	0

Acts of Absconding per 1,000 Inmates in the Average Daily Population - Escape from Non- Secure Facility	0	0	0	0	0
Objective	0	0		0	0
Acts of Absconding per 1,000 Inmates in the Average Daily Population - Attempted Escape from Non-Secure Facility	0	0	0	0	0
Objective	0	0		0	0
Acts of Absconding per 1,000 Inmates in the Average Daily Population - Abscond from Minimum Work Crew, Work Release, Furlough	1	1	0	0	0
Objective	0	0		0	0
Incidence of Violence in the Correctional Facilities	N/A	449	N/A	N/A	N/A
Objective	N/A	0		N/A	N/A
Percentage of Closed Cases Successfully Completing Terms of Community Confirement of Electronic	75.4%	76.3%	N/A	N/A	N/A
Objective	71.42%	71.42%		71.42%	71.42%

# Department Of Corrections Institutional Corrections

	FY 2012		FY	2013	
	Grade	FTE	Cost	FTE	Cost
Classified					
Medical Program Director	0154A	1.0	149,580	-	-
Chief of Dental Services	0144A	1.0	134,935	-	-
Associate Director - Health Care Services	0141A	1.0	117,336	-	-
Physician II	0740A	4.0	457,353	-	-
Associate Director - Classification Services	0140A	1.0	111,722	-	-
Director of General Nursing Services	0140A	1.0	107,090	-	-
Deputy Warden	140A	10.0	1,057,962	-	-
Clinical Director Psychologist	0141A	1.0	101,773	-	-
nterdepartmental Project Coordinator	0139A	1.0	97,587	-	-
Physician Extender	C659A	2.0	194,406	-	-
Associate Director - Facilities & Maintenance	0139A	1.0	96,163	-	-
Associate Director - Food Services	0134A	1.0	90,878	-	-
Correctional Officer - Captain	A630A	14.0	1,248,214	-	-
Correctional Officer - Hosp. Supervisor	0655A	4.0	351,674	-	-
Principal Public Health Promotion Spec.	0133A	1.0	85,244	-	-
Professional Services Coordinator	0134A	2.0	162,335	-	-
Counseling Services Coordinator	C632A	1.0	81,104	-	-
Correctional Officer - Hospital II	0651A	33.0	2,641,536	-	-
Records & ID Officer - Captain	A628A	2.0	159,303	-	-
Vork Rehabilitation Program Supervisor	A628A	1.0	78,737	-	-
Security Specialist	A628A	5.0	391,304	-	-
Supervisor - Food Services	A627A	2.0	152,734	-	-
Clincial Psychologist	0327J	1.0	76,156	-	-
Correctional Officer - Lieutenant	A62A	57.0	4,292,894	-	-
ntake Services Coordinator	0130A	1.0	74,225	-	-
Classification Counselor	J26O	2.0	143,202	-	-
Business Management Officer	C626A	1.0	71,176	-	-
Correctional Officer - Steward	A624A	21.0	1,476,399	-	-
Substance Abuse Coordinator	0132A	1.0	70,284	-	-
Parole Coordinator	C27O	1.0	70,079	-	-
Records & ID Officer - Lieutenant	A624A	7.0	487,957	-	-
Chief - Motor Pool & Maintenance	C626A	1.0	69,003	-	-
Correctional Investigator I	A624A	7.0	481,795	-	-
Correctional Officer - Canine	A624A	2.0	136,191	-	-
Maintenance Superintendent	C627A	2.0	134,824	-	-
Correctional Officer - Armorer	A624A	1.0	67,149	-	-
Environmental Health Coordinator	C630A	1.0	65,568	-	-
Adult Counselor	J27O	24.0	1,573,180	-	-
Public Health Education Specialist	0131A	2.0	130,120	-	-
Correctional Officer - Hospital	0624A	9.0	571,154	-	-
Clinical Social Worker	0327J	11.0	685,725	-	-
Supervising Clinical Psychologist	0J29A	1.0	61,878	-	-
Correctional Officer	A621A	859.0	51,576,685	-	-
Office Manager	C623A	2.0	116,256	-	-

# Department Of Corrections Institutional Corrections

		FY 2012		FY	2013
	Grade	FTE	Cost	FTE	Cost
Senior X-Ray Technician	0620A	1.0	52,800	-	-
Senior Accountant	C623A	1.0	51,593	-	
Plumber Supervisor	322A	1.0	50,815	-	
Building Maintenance Supervisor	320C	1.0	50,653	-	
Assistant Administrative Officer	C621A	1.0	49,886	-	
Assistant Administrative Officer	121A	1.0	48,839	-	
Senior Teller	C618A	1.0	48,802	-	
_ocksmith II	320C	2.0	95,917	-	
Storekeeper	C617A	1.0	47,384	-	
Pharmacy Aide	0616A	1.0	46,295	-	
_ibrarian	C620A	2.0	91,296	-	
Carpenter Supervisor	320C	1.0	45,264	-	
Building Systems Technician	317C	4.0	179,684	-	
mplementation Aide	322A	1.0	44,276	-	
Dental Assistant	0614A	2.0	87,381	-	
Medical Records Clerical Supervisor	0615A	1.0	43,602	-	
Plumber	318G	2.0	86,730	-	
Senior Maintenance Technician	316G	4.0	171,589	-	
Data Control Clerk	615A	5.0	213,250	-	
Fire Safety Technician	318C	1.0	42,623	-	
Executive Assistant	0118A	7.0	296,400	-	
Electrician	318G	3.0	126,465	-	
Clerk Secretary	C616A	2.0	84,299	-	
nformation Aide	C115A	1.0	42,129	-	
_icensed Steamfitter	317G	1.0	40,302	-	
Senior Word Processing Typist	C612A	2.0	79,170	-	
Senior Reconciliation Clerk	0614A	2.0	78,823	-	
nformation Aide	115A	1.0	39,165	-	
Medical Records Clerk	0611A	4.0	153,353	-	
Senior Word Processing Typist	0312A	2.0	75,129	-	
Clerk Secretary	116A	1.0	36,131	-	
Senior Word Processing Typist	312A	1.0	34,860	-	
Subtotal		1,165.0	\$73,135,775	-	

# Department Of Corrections Institutional Corrections

			2012	FY 2013	
	Grade	FTE	Cost	FTE	Cost
Unclassified					
Assistant Director - Rehabilitative Services	0844U	1.0	145,236	-	
Assistant Director - Institutions & Op.	0844U	1.0	134,449	-	
Deputy Assistant - Warden	0815F	5.0	633,936	-	
Special Education Director	0837A	1.0	105,552	-	
School Social Worker	0002A	1.0	104,672	-	
School Psychologist	002A	1.0	102,171	-	
Геаcher - Academic/ESL	0001U	1.0	88,091	-	
Геаcher - Industrial Arts	0001U	2.0	169,658	-	
Гeacher - Academic	0001U	10.0	823,352	-	
Гeacher - Special Education	0001U	2.0	136,209	-	
Coordinator of Education	0841F	2.0	120,932	-	
Subtotal		27.0	\$2,564,258	-	
Briefing Time		-	1,429,972	-	
Overtime		-	19,538,415	-	
urnover		-	(5,668,423)	-	
Subtotal		-	\$15,299,964	-	
Total Salaries		1,192.0	\$90,999,997	-	
Benefits					
Contract Stipends		-	1,379,865	-	
FICA		-	7,164,014	-	
Holiday Pay		-	2,702,840	-	
Medical		-	14,344,002	-	
Payroll Accrual		-	-	-	
Retiree Health		-	4,804,214	-	
Retirement		-	16,089,808	-	
Subtotal		-	\$46,484,743	-	
Total Salaries and Benefits		1,192.0	\$137,484,740	-	
Cost Per FTE Position			\$115,340		
Statewide Benefit Assessment		-	2,626,831	-	
Norkers Compensation		-	100,546	-	
Subtotal		-	\$2,727,377	-	
Payroll Costs		1,192.0	\$140,212,117	-	

# Department Of Corrections Institutional Corrections

		FY	2012	FY	2013
	Grade	FTE	Cost	FTE	Cost
Purchased Services					
Building and Grounds Maintenance		-	250,705	-	-
Clerical and Temporary Services		-	251,829	-	-
Design and Engineering Services		-	99,232	-	-
Information Technology		-	13,290	-	-
Management and Consultant Services		-	25,000	-	-
Medical Services		-	6,145,135	-	-
Other Contract Services		-	2,239,640	-	-
Training and Educational Services		-	231,329	-	-
University and College Services		-	501,944	-	-
Subtotal		-	\$9,758,104	-	-
Total Personnel		1,192.0	\$149,970,221	-	-
Distribution By Source Of Funds		1 100 0	147 000 501		
General Revenue		1,189.0	147,690,501	-	-
Federal Funds		3.0	2,250,826	-	-
Restricted Receipts		-	28,894	-	-
Total All Funds		1,192.0	\$149,970,221	-	-

<sup>1</sup> Under the Department's Reorganization Plan, the Institutional Corrections program has been split into four new programs, that are depicted separately in FY 2013: Custody & Security, Institutional Support, Institution Based Rehabilitation & Population Management, and Health Services.

## Department Of Corrections Institutional Support

		FY 2	2012		FY	2013
	Grade	FTE	Cost	-	FTE	Cost
Classified						
Adult Counselor	J27O	-		-	3.0	192,588
Assistant Administrative Officer	C621A	-		-	1.0	50,596
Associate Director - Classification Services	0140A	-		-	1.0	111,722
Associate Director - Facilities & Maintenance	0139A	-		-	1.0	100,501
Associate Director - Food Services	0134A	-		-	1.0	90,878
Building Maintenance Supervisor	320C	-		-	1.0	50,653
Building Systems Technician	317C	-		-	4.0	179,684
Carpenter Supervisor	320C	-		-	1.0	45,264
Chief - Motor Pool & Maintenance	C626A	-		-	1.0	69,003
Classification Counselor	J26O	-		-	2.0	143,202
Correctional Officer - Steward	A624A	-		-	21.0	1,490,293
Data Control Clerk	615A	-		-	2.0	86,839
Electrician	318G	-		-	3.0	127,139
Environmental Health Coordinator	C630A	-		-	1.0	65,568
Fire Safety Technician	318C	-		-	1.0	42,623
Implementation Aide	322A	-		-	1.0	45,443
Intake Services Coordinator	0130A	-		-	1.0	74,225
Licensed Steamfitter	317G	-		-	1.0	40,302
Locksmith II	320C	-		-	2.0	95,917
Maintenance Superintendent	C627A	-		-	2.0	134,824
Parole Coordinator	C27O	-		-	1.0	70,079
Plumber	318G	-		-	2.0	86,730
Plumber Supervisor	322A	-		-	1.0	50,815
Senior Maintenance Technician	316G	-		-	4.0	173,223
Senior Word Processing Typist	C612A	-		-	1.0	40,869
Supervisor - Food Services	A627A	-		-	2.0	152,734
Subtotal		-		-	62.0	\$3,811,714
Unclassified						
Coordinator of Education	0841A	-		-	1.0	65,243
Subtotal		-		-	1.0	\$65,243
Briefing Time		-		-	-	53,872
Overtime		-		-	-	906,311
Turnover		-		-	-	(204,228
Subtotal		-		-	-	\$755,955
Total Salaries		-		-	63.0	\$4,632,912

## Department Of Corrections Institutional Support

		FY 2	2012		FY 2013	
	Grade	FTE	Cost	<del>-</del>	FTE	Cost
Benefits						
Contract Stipends		-		-	-	28,910
Defined Contribution Plan		-		-	-	36,726
FICA		-		-	-	363,206
Holiday Pay		-		-	-	104,429
Medical		-		-	-	866,362
Payroll Accrual		-		-	-	25,717
Retiree Health		-		-	-	251,951
Retirement		-		-	-	784,145
Subtotal		-		-	-	\$2,461,446
Total Salaries and Benefits		-		-	63.0	\$7,094,358
Cost Per FTE Position				-		\$112,609
Statewide Benefit Assessment		-		-	-	137,726
Subtotal		-		-	•	\$137,726
Powell Code					63.0	<b>#7 222 00</b> 4
Payroll Costs Purchased Services		-		-	63.0	\$7,232,084
Building and Grounds Maintenance					_	19,319
Design and Engineering Services				_	_	99,232
Medical Services		_		_	_	2,239
Other Contract Services		_		_	_	6,577
Iniversity and College Services		_		-	-	63,000
Subtotal		_		_	_	\$1 <b>90,367</b>
						<b>,</b> , , , , , , , , , , , , , , , , , ,
Total Personnel		-			63.0	\$7,422,451
Distribution By Source Of Funds					CO C	7 400 454
General Revenue		-		-	63.0	7,422,451
Total All Funds		-		-	63.0	\$7,422,451

# The Program

# Department Of Corrections Institutional Based Rehab/Pop Mgmt

### **Program Mission**

To provide vitally important rehabilitative services, such as counseling and life skills/ re-entry training. To ensure that all inmates have access to all available educational services to achieve at least functional literacy and GED attainment. To produce quality good and services and to create a work atmosphere that will provide inmates with marketable skills.

### **Program Description**

The program is responsible for rehabilitative services in order to successfully reintegrate inmates into the community. The Department includes a comprehensive program of offender assessment and case management to identify and incorporate various treatment and rehabilitative programs Program services include the following:

- 1) Educational and vocational training, including Adult Basic Education, Special Education/Title I, GED classes and testing, post secondary and vocational training programs, and general reading and law libraries for use by prisoners.
- 2) Correctional Industries, which employs 134 inmates who provide moving, painting, clean up, printing, license plate, upholstery, auto body repair, carpentry, and furniture products and services to state and municipal agencies and provides basic instruction in manufacturing and general job market training.
- 3) Case Management & Individual Program Planning, including a risk/needs assessment to form the basis for further development of individual program assignments and identification of high risk inmates requiring more intensive case management.
- 4) Reentry/Treatment Services, providing services to improve inmate behavior and cognitive functioning such as substance abuse treatment, sex-offender treatment, sexual abuse counseling, high risk offender reintegration, domestic violence intervention programming, parent visitation and parenting education, victim impact education, chaplaincy services, cognitive restructuring, barber apprentice, and various volunteer services.
- 5) Reentry Services, such as discharge planning and reentry council review, which will assist inmates to deal with housing, employment, family reunification and continued treatment issues that will enable them to return to their communities and live crime-free lives.

### **Statutory History**

The Director of Administration is authorized by R.I.G.L. 35-5 to establish a system of rotary or rotating funds in any state department or agency. R.I.G.L. 13-7-1, the State Use Law, allows prison-made goods and services to be sold to state agencies, municipalities and non-profit organizations. R.I.G.L. 42-56-24 (enacted in 2008) expands the number of days an inmate can reduce his sentence through participation in programs.

# The Budget

# Department Of Corrections Institutional Based Rehab/Pop Mgmt

	2010 Audited	2011 Audited	2012 Enacted	2012 Revised	2013 Recommend
Expenditures By Subprogram					
Education/Voc Ed Services	-	-	-	-	3,754,556
Case Mgmt & Planning	5,716,693	5,148,222	6,804,849	7,434,689	2,216,744
Re-entry/Treatment Services	5,421,088	5,254,495	7,285,903	7,124,287	11,275,943
Instit Rehab & Popul Mgmt Pgms	-	-	-	-	466,752
Internal Services	[11,137,781]	[10,402,717]	[14,090,752]	[14,558,976]	[7,353,091]
Total Expenditures	\$11,137,781	\$10,402,717	\$14,090,752	\$14,558,976	\$17,713,995
Expenditures By Object					
Personnel	2,658,945	2,973,411	2,941,392	3,268,347	11,710,029
Operating Supplies and Expenses	8,144,890	7,268,722	10,415,357	10,509,972	5,269,948
Assistance and Grants	117,708	97,775	215,703	215,703	214,235
Subtotal: Operating Expenditures	10,921,543	10,339,908	13,572,452	13,994,022	17,194,212
Capital Purchases and Equipment	216,238	62,809	518,300	564,954	519,783
Total Expenditures	\$11,137,781	\$10,402,717	\$14,090,752	\$14,558,976	\$17,713,995
Expenditures By Funds					
General Revenue	-	-	-	-	8,908,408
Federal Funds	-	-	-	-	1,452,496
Other Funds	11,137,781	10,402,717	14,090,752	14,558,976	7,353,091
Total Expenditures	\$11,137,781	\$10,402,717	\$14,090,752	\$14,558,976	\$17,713,995

# Department Of Corrections Institutional Based Rehab/Pop Mgmt

		FY 2	2012	FY	FY 2013	
	Grade	FTE	Cost	FTE	Cost	
Classified						
Adult Counselor	J27O	-	-	21.0	1,384,798	
Assistant Business Management Officer	C619A	-	-	1.0	49,565	
Associate Director - Industries	0137A	-	-	1.0	94,538	
Auto Body Shop Supervisor	C622A	-	-	1.0	54,647	
Counseling Services Coordinator	C632A	-	-	1.0	81,104	
Executive Assistant	118A	-	-	1.0	38,411	
Furniture/Upholstery Repair Shop Supervisor	C622A	-	-	2.0	109,299	
Garment Shop Supervisor	C621A	-	-	1.0	53,309	
forticulture Shop Supervisor	C622A	-	-	2.0	111,761	
ndustries General Supervisor	C628A	-	-	2.0	142,164	
nformation Aide	115A	-	-	1.0	39,165	
Janitorial/Maintenance Supervisor	6C21A	-	-	1.0	52,873	
ibrarian	C620A	-	-	2.0	94,297	
Marketing/Sales Manager	C626A	-	-	1.0	70,209	
Metal Stamp Shop Supervisor	C621A	-	-	1.0	58,106	
Print Shop Supervisor	C623A	-	-	2.0	116,106	
Professional Services Coordinator	0134A	-	-	2.0	162,335	
Senior Reconciliation Clerk	0314C	-	-	1.0	34,944	
Senior Word Processing Typist	0312A	-	-	2.0	75,129	
Senior Word Processing Typist	0612A	-	-	1.0	38,905	
Storekeeper	C617A	-	-	1.0	43,337	
Substance Abuse Coordinator	0132A	-	-	1.0	73,573	
Subtotal		-	-	49.0	\$2,978,575	
Inclassified						
Assistant Director - Institutions & Op.	0844A	-	-	1.0	145,236	
Coordinator of Education	0841F	-	-	1.0	55,689	
School Psychologist	0002A	-	-	1.0	102,171	
School Social Worker	0002A	-	-	1.0	107,824	
Special Education Director	0837A	-	-	1.0	105,552	
eacher - Academic	0001U	-	-	10.0	826,676	
Feacher - Academic/ESL	0001U	-	-	1.0	88,091	
Feacher - Industrial Arts	0001U	-	-	2.0	169,658	
eacher - Special Education	0001U	-	-	2.0	139,725	
Subtotal		-	-	20.0	\$1,740,622	
Briefing Time		_	-	-	-	
Overtime		-	-	-	147,962	
Turnover		-	-	-	(131,320	
Subtotal		-	-	-	\$16,642	
Total Salaries		_	_	69.0	\$4,735,839	

# Department Of Corrections Institutional Based Rehab/Pop Mgmt

		FY 2012		F'	Y 2013
	Grade	FTE	Cost	FTE	Cost
Benefits					
Contract Stipends		-	-	-	14,110
Defined Contribution Plan		-	-	-	45,878
FICA		-	-	-	360,028
Holiday Pay		-	-	-	1,238
Medical		-	-	-	783,712
Payroll Accrual		-	-	-	27,185
Retiree Health		-	-	-	314,895
Retirement		-	-	-	973,880
Subtotal		-	-	-	\$2,520,926
Total Salaries and Benefits		-	-	69.0	\$7,256,765
Cost Per FTE Position			-		\$105,171
Statewide Benefit Assessment		_	-	-	172,138
Subtotal		-	-	-	\$172,138
Payroll Costs				69.0	\$7,428,903
Purchased Services		-	-	09.0	\$1,420,903
Building and Grounds Maintenance		_	_	_	231,386
Clerical and Temporary Services		_	_	_	148,716
Design and Engineering Services		_	_	_	2,000
Medical Services		_	_	_	1,340,048
Other Contract Services		_	_	-	2,014,679
Training and Educational Services		_	_	-	196,696
Jniversity and College Services		_	_	-	347,601
Subtotal		-	-	-	\$4,281,126
Total Personnel Distribution By Source Of Funds		-	-	69.0	\$11,710,029
General Revenue				49.0	9 634 003
Federal Funds		-	-	3.0	8,634,092
rederal Funds Restricted Receipts		-	-		1,249,837
ਜestricted ਜeceipts nternal Service Funds		-	-	- 17.0	1 000 100
		-	-	17.0	1,826,100
Total All Funds		-	-	69.0	\$11,710,029

# The Program

### Department Of Corrections Healthcare Svcs

### Duanuana Mississa

### **Program Mission**

To provide constitutionally mandated health care to all inmates. To provide needed diagnosis and medical care for chronic medical conditions that will prevent more serious conditions. To provide care that is focused on ensuring the best possible functioning in the correctional setting and that allows successful reintegration into the family and community. To provide open access to acute care services so that offender progress through the legal process is unimpeded. To provide the community with case findings and public health services and intervention to protect the health of all Rhode Islanders.

### **Program Description**

The Healthcare Services Program provides medical, dental and mental health services to the inmate population, both sentenced and awaiting trial. Such services include inmate evaluations by nurses and behavioral health specialists, further evaluations by physicians or psychiatrists, and administration of medications. The Program operates two 24-hour infirmaries at the Women's Facility and the Intake Service Center, as well a seven on-site dispensaries, under the coordination of a Medical Program Director. These facilities are staffed by nurses, full-time physicians, dentists, mental health workers, psychiatrists, as well as support staff of health educators, medical records maintenance, and dental hygienists and assistants. The program also provides transportation to outside clinics for treatment not available under the medical assistance guidelines.

Healthcare Services also has an important public health function for the State of Rhode Island, as it serves Rhode Island's highest risk population, a population unlikely to receive regular medical or dental care and therefore at risk for contracting and spreading untreated infectious disease. The daily inmate population is many times more likely than the general population to have infectious and other diseases and conditions. Approximately 1% of the population is HIV positive and we have diagnosed more HIV infections in the state than any other testing site. Also, approximately 25% of the inmate population is infected with Hepatitis C, 15-20% of the incarcerated population has serious mental illness and up to 80% of the population are substance abusers.

### **Statutory History**

Under the US Constitution and RIGL 42-56-10, the Healthcare Services unit is mandated to provide medical, dental, and behavioral healthcare to the incarcerated inmate population who are either sentenced or awaiting trail within all facilities of the Rhode Island Department of Corrections (RIDOC). The Department also complies with state medicaid as well as National Commission on Correctional Healthcare standards (NCCH) for the management of the Department's medical delivery system.

# The **Budget**

# Department Of Corrections Healthcare Svcs

	2010 Audited	2011 Audited	2012 Enacted	2012 Revised	2013 Recommend
Expenditures By Subprogram					
Medical Services	-	-	-	-	3,483,048
Nursing Services	-	-	-	-	7,573,248
Dental Services	-	-	-	-	1,063,868
Pharmacy Services	-	-	-	-	2,916,357
Physician Services	-	-	-	-	851,717
Behavioral Health Services	-	-	-	-	2,093,107
AIDS Counseling	-	-	-	-	233,758
Medical Records	-	-	-	-	335,638
Total Expenditures	-	-	-	-	\$18,550,741
Expenditures By Object					
Personnel	-	-	-	-	15,584,444
Operating Supplies and Expenses	-	-	-	-	2,963,096
Subtotal: Operating Expenditures	-	-	-	-	18,547,540
Capital Purchases and Equipment	-	-	-	-	3,201
Total Expenditures	-	-	-	-	\$18,550,741
Expenditures By Funds					
General Revenue	-	-	-	-	18,550,741
Total Expenditures	-	-	-	-	\$18,550,741

# Department Of Corrections Healthcare Svcs

	FY 2012		F'	Y 2013	
	Grade	FTE	Cost	FTE	Cost
Classified					
Associate Director - Health Care Services	0141A	-	-	1.0	117,336
Chief of Dental Services	0144A	-	-	1.0	134,935
Clerk Secretary	0316A	-	-	1.0	37,985
Clincial Psychologist	0327J	-	-	1.0	76,156
Clinical Director Psychologist	0141A	-	-	1.0	101,773
linical Social Worker	0327J	-	-	11.0	689,156
orrectional Officer - Hosp. Supervisor	0655A	-	-	4.0	353,813
orrectional Officer - Hospital	0624A	-	-	9.0	571,154
orrectional Officer - Hospital II	0651A	-	-	32.0	2,602,046
orrectional Officer - Hospital II	0651N	-	-	1.0	69,797
ental Assistant	0614A	-	_	2.0	88,388
irector of General Nursing Services	0140A	_	_	1.0	107,090
xecutive Assistant	0118A	-	-	1.0	38,379
terdepartmental Project Coordinator	0139A	_	_	1.0	97,587
edical Program Director	0154A	_	_	1.0	149,580
edical Records Clerical Supervisor	0615A	_	_	1.0	44,254
ledical Records Clerk	0611A	_	_	4.0	155,466
harmacy Aide	0616A	_	_	1.0	46,295
hysician Extender	C659A	_	_	2.0	195,589
hysician II	0740A	_	_	4.0	457,353
rincipal Public Health Promotion Spec.	0133A	_	_	1.0	85,244
ublic Health Education Specialist	0131A	_	_	2.0	130,120
enior Reconciliation Clerk	0614A	_	_	1.0	40,599
enior X-Ray Technician	0620A	_	_	1.0	52,800
upervising Clinical Psychologist	0J29A	_	_	1.0	65,897
Subtotal	0025A		_	86.0	\$6,508,792
Subtotal		-	-	00.0	\$0,500, <i>1</i> 92
riefing Time		-	-	-	79,708
vertime		-	-	-	1,452,076
urnover		-	-	_	(1,195,365)
Subtotal		-	_	_	\$336,419
Total Salaries		-	_	86.0	\$6,845,211
enefits					, -,,
ontract Stipends		-	_	_	48,104
efined Contribution Plan		-	-	-	53,132
ICA		-	-	-	543,568
oliday Pay		-	-	-	205,065
ledical		_	-	_	883,505
ayroll Accrual		_	-	_	41,774
etiree Health		_	-	_	364,503
etirement		_	_	_	1,187,951
Subtotal		-	-	-	\$3,327,602
Castotal		_	_	-	ψ0,021,002
Total Salaries and Benefits		-	-	86.0	\$10,172,813
Cost Per FTE Position			-		\$118,289

## Department Of Corrections Healthcare Svcs

		FY 2	FY 2012		FY 2013	
	Grade	FTE	Cost	FTE	Cost	
Statewide Benefit Assessment		-	_	-	199,254	
Subtotal		-	-	-	\$199,254	
Payroll Costs			-	86.0	\$10,372,067	
Purchased Services						
Management and Consultant Services		-	-	-	25,000	
Medical Services		-	-	-	4,758,998	
Other Contract Services		-	-	-	227,760	
University and College Services		-	-	-	200,619	
Subtotal		-	-	-	\$5,212,377	
Total Personnel Distribution By Source Of Funds		-	-	86.0	\$15,584,444	
General Revenue		-	-	86.0	15,584,444	
Total All Funds		_	_	86.0	\$15,584,444	

# The Program

# Department Of Corrections Community Corrections

### **Program Mission**

To provide a sufficient array of correctional services and programs that encourages and assists offenders in modifying their behavior to become productive, law-abiding citizens.

To provide sentencing options for selected inmates who pose a manageable risk to the community.

To provide the courts with accurate and comprehensive information to aid them in effective decision-making.

### **Program Description**

The Community Corrections Program affords inmates the opportunity to participate in essential rehabilitative services in both their institutions and in the community at large. Like Institutional Custody, this program carries the dual mandate of promoting the rehabilitation of offenders while providing for the protection of the public. The program has two components:

Probation and Parole: The Probation and Parole Unit provides supervision and services for those offenders who are under the jurisdiction of the court or Parole Board and are subject to certain requirements as a condition for remaining in the community, including special low-ratio supervision and service programs for domestic violence and sex offenders. In June 2011, those under active supervision total 8,694.

Community Programs: Programs focus on preparation of offenders for release into the community and support for the offender once released, including discharge planning and case management services. Program services include the Victim services program including notification and advocacy services. The Community Confinement Unit supervises through electronic monitoring and other means non-violent offenders sentenced, classified, or paroled to community confinement, a structured alternative to institutional incarceration. In FY 2011, 499 inmates successfully completed community confinement, while 155 were unsuccessful.

Victim Services: The program offers victims automated offender information and advocacy services such as crisis intervention, referral, and case management needs.

### Statutory History

R.I.G.L. 42-56-1(2) and 10(11) establish the necessity of rehabilitative programs. R.I.G.L. 12-18 establishes the probation and parole system. R.I.G.L. 12-29 (1997) requires that all domestic violence offenders attend an intervention program. R.I.G.L. 13-8-30 (1999) requires lifetime supervision of 1st and 2nd degree sex offenders. Community Confinement was established in 1989 under R.I.G.L. 42-56-20.2. Work Release was authorized in 1976 under R.I.G.L. 42-57-21. Victim Services is authorized under R.I.G.L. 12-28-3.

# The Budget

# Department Of Corrections Community Corrections

	2010 Audited	2011 Audited	2012 Enacted	2012 Revised	2013 Recommend
Expenditures By Subprogram					
Probation Services	-	-	-	-	10,947,975
Parole Services	-	-	-	-	1,494,210
Community-based Programs	-	-	-	-	2,105,322
Victim Services	-	-	-	-	170,153
Community Corrections	-	-	-	-	958
Total Expenditures	-	-	-	-	\$14,718,618
Expenditures By Object					
Personnel	-	-	-	-	13,840,064
Operating Supplies and Expenses	-	-	-	-	866,762
Assistance and Grants	-	-	-	-	3,978
Subtotal: Operating Expenditures	-	-	-	-	14,710,804
Capital Purchases and Equipment	-	-	-	-	7,814
Total Expenditures	-	-	-	-	\$14,718,618
Expenditures By Funds					
General Revenue	-	-	-	-	14,530,363
Federal Funds	-	-	-	-	153,088
Restricted Receipts	-	-	-	-	35,167
Total Expenditures	-	-	-	-	\$14,718,618
Program Measures					
Percentage of Closed Cases Successfully Completing Terms of Community Confinement or Electronic Monitoring Parole	75.4%	76.3%	75.0%	75.0%	75.0%
Objective	67.5%	67.5%		67.5%	67.5%

# Department Of Corrections Community Corrections

		FY 2	2012	FY 2013	
	Grade	FTE	Cost	FTE	Cost
Classified					
Administrator - Probation & Parole	0140A	1.0	112,336	1.0	112,336
Administrator - Community Confinement	0139A	1.0	106,753	1.0	106,753
Deputy Compact Administrator	0C31A	1.0	89,587	1.0	89,587
Assistant Administrator - Probation & Parole	0138A	1.0	89,286	1.0	89,286
Probation & Parole Officer III	0C31A	1.0	88,835	1.0	88,835
Probation & Parole Supervisor	0C33A	9.0	762,225	9.0	770,998
Home Confinement Coordinator	0133A	1.0	84,613	1.0	84,613
Probation & Parole Officer II	0C29A	73.0	5,344,068	73.0	5,414,495
Community Program Counselor	0J27A	5.0	353,453	5.0	353,453
Correctional Officer	0621A	6.0	388,742	6.0	388,742
Probation & Parole Officer I	C270	5.0	288,460	5.0	290,912
Administrator Officer	0324A	1.0	48,547	1.0	53,556
Probation & Parole Aide	0318A	11.0	489,963	11.0	491,264
Data Control Clerk	0315A	1.0	43,932	1.0	43,932
Senior Word Processing Typist	0612A	1.0	42,466	1.0	42,877
Senior Word Processing Typist	0312A	11.0	391,322	11.0	395,898
Subtotal		129.0	\$8,724,588	129.0	\$8,817,537
Briefing Time		-	44,095	-	43,204
Overtime		-	227,874	-	223,270
Turnover		-	(348,945)	-	(659,488
Subtotal		-	(\$76,976)	-	(\$393,014
Total Salaries		129.0	\$8,647,612	129.0	\$8,424,523
Benefits					
Contract Stipends		-	7,616	-	7,462
Defined Contribution Plan		-	-	-	81,582
FICA		-	662,222	-	646,167
Holiday Pay		-	17,595	-	17,240
Medical		-	1,347,977	-	1,456,958
Payroll Accrual		-	-	-	47,978
Retiree Health		-	573,139	-	559,857
Retirement		-	1,919,926	-	1,754,287
Subtotal		-	\$4,528,475	-	\$4,571,531
Total Salaries and Benefits		129.0	\$13,176,087	129.0	\$12,996,054
Cost Per FTE Position			\$102,140		\$100,745
Statewide Benefit Assessment		-	313,305	-	306,043
Subtotal		-	\$313,305	-	\$306,043
Payroll Costs		129.0	\$13,489,392	129.0	\$13,302,097

# Department Of Corrections Community Corrections

		FY :	2012	FY 2013	
	Grade	FTE	Cost	FTE	Cost
Purchased Services					
Medical Services		-	255,000	-	255,000
Other Contract Services		-	526,028	-	255,300
Training and Educational Services		-	27,667	-	27,667
University and College Services		-	35,460	-	-
Subtotal		-	\$844,155	-	\$537,967
Total Personnel		129.0	\$14,333,547	129.0	\$13,840,064
Distribution By Source Of Funds					
General Revenue		129.0	13,807,624	129.0	13,664,667
Federal Funds		-	490,790	-	143,758
Restricted Receipts		-	35,133	-	31,639
Total All Funds		129.0	\$14,333,547	129.0	\$13,840,064

# Department Of Corrections Internal Services

		FY 2012		FY 2013	
	Grade	FTE	Cost	FTE	Cost
Classified					
Associate Director - Industries	0137A	1.0	94,538	-	
Chief Distribution Officer	0831A	1.0	72,475	-	
Industries General Supervisor	0628A	2.0	142,164	-	
Marketing/Sales Manager	0626A	1.0	67,495	-	
Metal Stamping Shop Supervisor	0620A	1.0	58,106	-	
Printing Shop Supervisor	0623A	2.0	116,106	-	
Horticulture Shop Supervisor	0622A	2.0	111,761	-	
Furniture/Upholstery Shop Supvr.	0622A	2.0	109,299	-	
Auto Body Shop Supervisor	0622A	1.0	54,647	-	
Garment Shop Supervisor	0621A	1.0	53,309	-	
Janitorial/Maintenance Supervisor	0621A	1.0	52,195	-	
Assistant Business Management Officer	0619A	1.0	48,747	-	
Warehouse Supervisor	0317A	1.0	47,166	-	
Senior Inspector	0318A	1.0	44,652	-	
Storekeeper	0617A	1.0	43,337	-	
Fiscal Clerk	0314A	2.0	86,319	-	
Senior Reconcillation Clerk	0314C	2.0	78,985	-	
Varehouse Worker	0313A	6.0	236,519	-	
Subtotal		29.0	\$1,517,820	-	
Overtime		_	67,572	-	
-urnover		-	(39,140)	-	
Subtotal		-	\$28,432	-	
Total Salaries		29.0	\$1,546,252	-	
Benefits					
Contract Stipends		-	14,110	-	
FICA		-	118,654	-	
Holiday Pay		-	4,791	-	
Medical		-	328,514	-	
Payroll Accrual		-	-	-	
Retiree Health		-	101,437	-	
Retirement		-	339,800	-	
Subtotal		-	\$907,306	-	
Total Salaries and Benefits		29.0	\$2,453,558	-	
Cost Per FTE Position			\$84,605		
Statewide Benefit Assessment		-	55,451	-	
Subtotal		-	\$55,451	-	
Payroll Costs		29.0	\$2,509,009	-	

## Department Of Corrections Internal Services

		FY 2	2012	FY	2013
	Grade	FTE	Cost	FTE	Cost
Purchased Services					
Clerical and Temporary Services		-	45	-	-
Design and Engineering Services		-	2,000	-	-
Information Technology		-	645,000	-	-
Other Contract Services		-	12,293	-	-
University and College Services		-	100,000	-	-
Subtotal		-	\$759,338	-	-
Total Personnel		29.0	\$3,268,347	-	-
Distribution By Source Of Funds					
Internal Service Funds		29.0	3,268,347	-	-
Total All Funds		29.0	\$3,268,347	-	-

<sup>1</sup> Under the Department's Reorganization Plan, the Central Distribution Center is depicted in FY 2103 under Central Management, and Correctional Industries is depicted under Institution Based Rehabiliation & Population Management.

### Department Of Corrections Performance Measure Narratives

### Institutional Support

## Escapes, Attempted Escapes and Acts of Absconding per 1,000 Inmates in the Average Daily Population

This indicator measures the number of prison escapes, attempted escapes and acts of absconding per 1,000 inmates in the average daily population in the Rhode Island correctional system. It assumes that a lower rate contributes to greater public safety. The data below includes security breaches in which an inmate has fled from a residential correctional facility. It also includes breaches of trust or walkaways in which an inmate has left a minimum security out-of-facility work crew without authorization or has gone beyond supervisory restrictions while on work release, furlough or home confinement. This measure relates to the department's stated objective to maintain secure facilities which ensure the safety of staff, inmates and the general public.

Ideally, the benchmark for this measure would be zero. However, escapes from various community settings (minimum-security work crews, furloughs and work release) are inevitable and represent a low public safety risk to the community. The standard is the number of such incidences per 1,000 inmates in states operating unified correctional systems which includes Alaska, Connecticut, Delaware, Hawaii, Rhode Island and Vermont. States with unified correctional systems are those in which the state administers both jails and prisons. The data used as the benchmark is from the latest Criminal Justice Institute's Yearbook (2002).

#### Incidence of Violence in the Correctional Facilities

This indicator measures the annual number of violent incidences by inmates on staff and/or other inmates per 100 in the average daily population. A lower assault rate is consistent with the department's goal to provide greater safety for the inmate population and the institutional staff. The department does not anticipate that the level reported in FY2009 will be sustained due to the consolidation of population and module closures as the inmate population is confined to an increased population density in the housing units.

Ideally, the benchmark for this measure would be zero, but this is not a realistic expectation given the nature of the offender population. The standard is the lowest number of violence incidences per 100 inmates in the average daily population in a previous fiscal year.

## Escapes, Attempted Escapes and Acts of Absconding per 1,000 Inmates in the Average Daily Population - Escape from Secure Facility

FY 2011 Performance Review:

The number of reported incidents has decreased as population has decreased; however, the escape from the secure facility in FY11 indicated release protocol shortcomings and was addressed through the addition of iris scan technology in the release process.

FY 2012 and FY 2013 Performance Projections:

The nature of this measure is resulting from the actions of the inmate population. For planning purposes, it is assumed that the average of FY06 and FY08 are more reflective of an average year.

### Department Of Corrections Performance Measure Narratives

## Acts of Absconding per 1,000 Inmates in the Average Daily Population - Attempted Escape from Secure Facility

FY 2011 Performance Review:

The number of reported incidents has decreased as population has decreased; however, the escape from the secure facility in FY11 indicated release protocol shortcomings and was addressed through the addition of iris scan technology in the release process.

#### FY 2012 and FY 2013 Performance Projections:

The nature of this measure is resulting from the actions of the inmate population. For planning purposes, it is assumed that the average of FY06 and FY08 are more reflective of an average year.

## Acts of Absconding per 1,000 Inmates in the Average Daily Population - Escape from Non-Secure Facility

#### FY 2011 Performance Review:

The number of reported incidents has decreased as population has decreased; however, the escape from the secure facility in FY11 indicated release protocol shortcomings and was addressed through the addition of iris scan technology in the release process.

### FY 2012 and FY 2013 Performance Projections:

The nature of this measure is resulting from the actions of the inmate population. For planning purposes, it is assumed that the average of FY06 and FY08 are more reflective of an average year.

### Acts of Absconding per 1,000 Inmates in the Average Daily Population - Attempted Escape from Non-Secure Facility

#### FY 2011 Performance Review:

The number of reported incidents has decreased as population has decreased; however, the escape from the secure facility in FY11 indicated release protocol shortcomings and was addressed through the addition of iris scan technology in the release process.

#### FY 2012 and FY 2013 Performance Projections:

The nature of this measure is resulting from the actions of the inmate population. For planning purposes, it is assumed that the average of FY06 and FY08 are more reflective of an average year.

### Department Of Corrections Performance Measure Narratives

## Acts of Absconding per 1,000 Inmates in the Average Daily Population - Abscond from Minimum Work Crew, Work Release, Furlough

FY 2011 Performance Review:

The number of reported incidents has decreased as population has decreased; however, the escape from the secure facility in FY11 indicated release protocol shortcomings and was addressed through the addition of iris scan technology in the release process.

#### FY 2012 and FY 2013 Performance Projections:

The nature of this measure is resulting from the actions of the inmate population. For planning purposes, it is assumed that the average of FY06 and FY08 are more reflective of an average year.

#### Incidence of Violence in the Correctional Facilities

This indicator measures the annual number of violent incidences by inmates on staff and/or other inmates per 100 in the average daily population. A lower assault rate is consistent with the department's goal to provide greater safety for the inmate population and the institutional staff. The department does not anticipate that the level reported in FY2009 will be sustained due to the consolidation of population and module closures as the inmate population is confined to an increased population density in the housing units.

Ideally, the benchmark for this measure would be zero, but this is not a realistic expectation given the nature of the offender population. The standard is the lowest number of violence incidences per 100 inmates in the average daily population in a previous fiscal year.

### **Community Corrections**

### Percentage of Closed Cases Successfully Completing Terms of Community Confinement or Electronic Monitoring Parole

This indicator measures the number of offenders who complete their terms of community confinement successfully (not committing technical violations or new crimes) as a percentage of the total cases closed. It is expressed as a percentage of total case closures in the same year. It is assumed that completion of a specified term of intense community monitoring with neither technical violation nor commission of a further crime is an indicator that the offender has at least partially met the goal of successful reintegration into the community as a law-abiding, productive citizen.

The original historic standard was seventy-five percent and this standard has been obtained in 2010 and 2011.